



DEPARTMENT OF THE AIR FORCE  
60TH CIVIL ENGINEER SQUADRON (AMC)

30 November, 1999

60 CES/CEV  
Environmental Management Office  
580 Hickam Ave. Bldg. 246, Bay A  
Travis AFB CA 94535-2176

Mr. Kody Khodayari  
116 Washington Avenue, Suite F  
Richmond, CA 94806

Dear Kody,

I want to extend my appreciation for the outstanding industrial hygiene services that you have provided at Travis Air Force Base.

Since 1993, your technical oversight and control of hazardous waste has been critical to ensuring worker health and safety, along with proper hazardous waste disposal for several abatement projects worth millions of dollars. You have provided the highest degree of protection for the environment, base and personnel, with unparalleled results. When comparing environmental regulatory knowledge, experience, integrity, applied professional competence and technical ability, you definitely stand out from your peers. Your solid enforcement of health, safety and environmental regulations is the mark of a true professional.

Thank you for helping to make Travis Air Force Base a better place for all who work and reside here. I would highly recommend you without question for projects requiring industrial hygiene support in the future.

Sincerely,

A handwritten signature in cursive script that reads "Robert E. Nichols II".

ROBERT E. NICHOLS II, Lt Col, USAF  
Commander, Environmental Flight